

SCE

SINGAPORE  
COOPERATION ENTERPRISE

# SHARING

## Singapore's Development Experience



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As a wholly owned subsidiary of Enterprise Singapore, the government agency dedicated to supporting the growth and internationalisation of Singapore companies, Singapore Cooperation Enterprise (SCE) actively engages with foreign governments seeking to leverage Singapore's development experience. Established in May 2006 by the Ministry of Trade and Industry and the Ministry of Foreign Affairs, SCE collaborates closely with Singapore's ministries and statutory boards, non-profit organisations and private sector.

Through these partnerships, SCE crafts tailored solutions to meet the specific needs of foreign governments, serving as the focal point of access to Singapore's extensive public sector expertise and helping them achieve their development objectives.

Till date, SCE has successfully delivered over 300 projects and programmes for more than 60 countries and in the process, contributed towards deepening partnerships with foreign countries and generating opportunities for Singapore.

### OUR MISSION

To lead in public sector collaboration projects with foreign countries, so as to build long-term partnerships with foreign governments and generate economic spin-offs for Singapore.

### OUR VISION

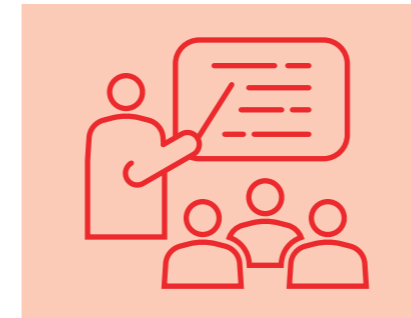
Forging Partnerships Through Sharing Of Singapore's Experience



# ADAPTING

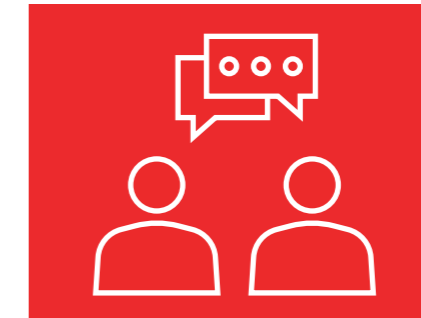
## Singapore's Solutions

SCE serves as a single point of access to Singapore's public sector expertise for foreign government and public sector partners who may be interested to leverage on or adapt from Singapore's model to facilitate their own development. SCE offers flexible, customised engagements tailored to specific needs through the following services



### STUDY VISITS AND TRAINING PROGRAMMES

Our Study Visits and Training Programmes are designed to provide foreign governments with tailored insights into Singapore's developmental experience.



### CONSULTANCY AND ADVISORY

Consultancy and Advisory (C&A) involves foreign governments engaging SCE to leverage Singapore's expertise in reviewing and improving existing systems, policies, or processes. C&A can also include feasibility studies to validate new concepts or strategies.



### PROJECT IMPLEMENTATIONS

Project Implementation involves designing, implementing, and delivering customised onsite solutions for foreign governments, which ensures the actual deployment and handover of a system or solution.

# KEY DOMAINS

## Of Engagements

- Connectivity, Transport & Logistics
- Digitalisation & Innovation
- Economic & Industrial Development
- Education & Skills Development
- Governance & Public Sector Reform
- Healthcare & Tourism
- Sustainability & Resource Management
- Urban Planning & Infrastructure

## ASIA PACIFIC

### 01 Bhutan

- Established an integrated data centre to facilitate the identification of Kidu (Welfare) recipients for the Office of the Gyalpoi Zimpon.

### 02 Fiji

- Consultancy and implementation of a Digital Government Transformation programme for the Ministry of Economy.
- Consultancy on Ease of Doing Business for the Ministry of Industry, Trade and Tourism.
- Consultancy on urban concept master planning of Greater Suva, Nadi, Lautoka for the Ministry of Local Government.
- Consultancy on business process review of the Registry of Land, Titles and Deeds for the Ministry of Economy.

### 03 India

- Study visit on public sector in smart distribution system and grid technologies.
- Development strategy for extended master plan of North Guwahati and relocation of Fancy Bazaar.
- Master planning advisory services for Mumbai Metropolitan Region.
- Master planning services to Government of Andhra Pradesh for the new capital city.
- Advisory services on framework for integrated solid waste management plan for Andhra Pradesh.
- Implementation of an Urban Asset and Infra Management System for the Andhra Pradesh Capital Region Authority.
- Capacity building and knowledge-sharing programme in Urban Water Management.

### 04 Indonesia

- Consultancy for the preparation of water treatment plant in Bandar Lampung for Public-Private Partnerships transaction.

### 05 Kazakhstan

- Research paper on Singapore's public service for the Office of the Administration of the President.
- Consultancy on affordable housing for the Baiterek Holdings, a state-owned enterprise by the Kazakhstan Government.
- Training programme on housing finance for the Housing Construction Savings Bank of Kazakhstan.
- Consultancy for a new aviation complex and satellite city in Almaty for the Kazakhstan-Singapore Investment Corporation.

### 06 Maldives

- Capacity building programme in the area of intellectual property rights, sanitary and phytosanitary, and technical barriers to trade for the Maldives Customs Service.

### 07 Mongolia

- Capacity building programme on Singapore public housing model for Ministry of Construction & Urban Development and Ulaanbaatar Municipality.
- Advisory services on adaptation of Singapore Central Provident Fund system for Mongolia Pension reform.

### 08 Russia

- Study visits on tourism, investment promotion, high technology for senior Russian officials.

### 09 Sri Lanka

- Implementation of an electronic tax filing and management system for Inland Revenue Department.

### 10 Thailand

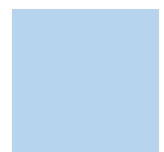
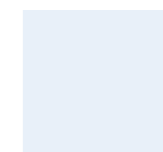
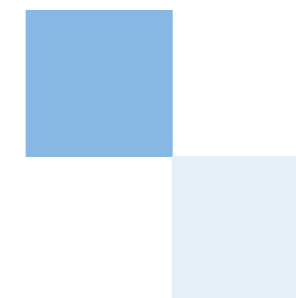
- Study visit on ASEAN 2015 for senior government officials.

### 11 Timor Leste

- Study visit on taxation and checkpoints for the Revenue & Customs Directorate.

### 12 Vietnam

- Capacity building programmes and study visits on urban planning for the Hanoi Ministry of Construction and Ho Chi Minh City People's Committee.



## CHINA

### 01 China Association of Mayors (CAM)

- Training programmes for Mayors under the CAM programme in urban development, greenery, environment protection, energy conservation, public housing and transport.

### 02 Chongqing

- Training programmes in areas of social management and public service for officials from Chongqing Jiangjin District Committee.

### 03 Guangdong

- Training programmes in economic management and development strategy for Foshan Shunde District Organisation Department.
- Training programmes and study visits in urban management, greenery, corporate governance, e-government for Party School of CPC Foshan Municipal Committee.
- Study visit and training programmes for principals and teachers in the area of Technical and Vocational Education Training for Guangdong Human Resources and Social Security Department.
- Training programme in electronic business governance system for Sino-Singapore Guangzhou Knowledge City Management Committee.
- Training programmes in traffic management, water management, environment protection and city greening for the Shenzhen Municipal Government.
- Study visit in urban management, environmental management, port management for Zhanjiang Municipal Government.

### 04 Hebei

- Training programme in civil service reform for Tangshan Municipal Government.
- Advisory services for the Special Economic Zones in Caofeidian, Tangshan.

### 05 Henan

- Training programmes in industrial park development for Henan Organisation Department.
- Training programme in healthcare management for officials from Henan Healthcare Department and Hospitals.

### 06 Hunan

- Technical and Vocational Education Training for Changsha Education Bureau.

### 07 Jiangsu

- Training programmes and study visits in industrial park management, environmental protection and logistics management for various provincial governments.
- Training programme on healthcare and elder care for Jiangsu Civil Affairs Department.
- Training programmes in investment promotion for the Nanjing Investment Promotion Committee.
- Training programmes in urban planning for the Nanjing Planning Bureau.
- Training programme in urban planning and innovation for officials from Nanjing Xixia District Organisation Department.
- Training programmes in industrial park planning and management programmes for Nantong Industrial Park.
- China-Ready programme providing go-to-market opportunity in Suzhou Industrial Park for Singapore companies.
- Training programmes in urban planning and economic development for China-Singapore Suzhou Industrial Park Development Co., Ltd.
- Training programmes in industrial park planning and management, logistics management, finance management and social community development for Suzhou Municipal Government.

### 08 Jilin

- Training programmes in food safety management, and urban planning and development for Jilin Municipal Organisation Department officials.

### 09 Liaoning

- Training programmes in civil service training, foreign investment management, urban planning and development, human resource management, integrated economic management and logistics management for the Dalian Municipal Government.

### 10 Ningxia

- Training programme in One Belt One Road and open economy for Ningxia Autonomous Region.

### 11 Public Policy Programmes (MFA-PPP)

- Training programmes in urban development, community planning and development, cultural reformation and development of cultural enterprises, township planning, public housing and transport for Mayors and Party Secretaries under the MFA-PPP.

### 12 Shandong

- Training programmes in manpower management for Shandong Foreign Trade and Economic Cooperation Department.

### 13 Shanghai

- Attachment programmes for Shanghai Pudong Organisation Bureau.

### 14 Sichuan

- Training programmes in enterprise development and leadership for officials Sichuan United Front Work Department.
- Training programmes in modern enterprises management for State-Owned-Enterprise officials from Sichuan Province Organisation Department.

- Consultancy services on industrial park positioning and master plan for Sichuan Suining Economic Development Zone Administration Committee.

### 15 Tianjin

- Training programmes on community management and social services for Municipal Civil Affairs Bureau.
- Training programmes on urban planning and management for Heping District Administration and Enforcement Bureau.
- Consultancy for a Smart Transport programme, design and construction of a Smart City Experience Center for the Tianjin Eco-city Administrative Committee.
- Consultancy to develop Smart City KPIs and Action Plans for the Tianjin Eco-city Administrative Committee.

### 16 Yunnan

- Integrated transport review and master planning project for Dali Municipal Government including a macro analysis and review of the regional road network connecting Dali to its 6 neighbouring county-level cities.
- Urban master planning of Zhaotong city for Zhaotong Municipal Government.

### 17 Zhejiang

- Master plan review and industrial positioning for Shaoxing Binhai New Area Administrative Committee.
- Training programme in urban planning, transportation, economy transition for Shaoxing Organisation department.

### 18 Zhuhai

- Capacity building programme for teachers of various Zhuhai teaching institutes for the Zhuhai Education Bureau.

# AFRICA

## 01 Benin

- Master planning for an International Knowledge and Innovation City in Cotonou, Benin for the Presidency Office.

## 02 Burundi

- Urban master planning advisory services to guide the development for the capital city of Bujumbura for the Ministry of Water, Environment, Territorial and Urban Planning.

## 03 Côte d'Ivoire

- High-level government workshop on Ease of Doing Business for the Prime Minister and Cabinet Ministers.

## 04 Djibouti

- Implementation of a pilot electronic single window trade facilitation platform for the President office.

## 05 Equatorial Guinea

- High-level seminar on Ease of Doing Business for the Ministry of Economy.

## 06 Ethiopia

- Study visit on Industrial Park and Facilities Management in partnership with the World Bank for the Industrial Park Development Corporation of Ethiopia government officials.

## 07 Gabon

- Advisory services in strategic planning and setting up of a strategic unit for the Ministry of Sustainable Development, Economy, Investment Promotion and Forecast.
- Master planning and design of a University complex in Libreville for the President office.
- Consultancy on master planning of the Gabon airport city and the Libreville airport redevelopment for the Gabon Special Economic Zone.

## 08 Ghana

Master planning advisory services on industrial/economic zones.

## 09 Guinea

- Master planning and urban design of the Kaloum region in Conakry for the President office.
- Capacity building programmes in public administration for senior officials.

## 10 Kenya

- Design and implementation of the Kenyan Electronic Single Window System for Kenya Trade Network Agency, an agency under the Kenyan Ministry of Finance.
- Provided services to review Special Economic Zone bill and identify inconsistencies with proposed framework. Benchmarked tax and other incentives against competing countries.

## 11 Libya

- Training programme on public sector management and leadership, as well as small and medium sized enterprise development for the National Economic Development Board.

## 12 Mauritius

- Advisory Services on Risk and Asset Management, Movement Strategies, Digitalisation and Implementation Support for the Metro Express.
- Advisory services on environmental impact assessment for Metro Express Ltd.
- Technical advisory, delivery management, operation readiness and transaction management services on setting up a Light Rapid Transit (LRT) system for the Republic of Mauritius' Ministry of Public Infrastructure.
- Advisory services and independent safety audits for the LRT system.
- Transaction Advisory Services for the procurement of Phase 4 of the LRT system.

- Advisory services on water sector reform and implementation of non-revenue water reduction programme for Mauritius Ministry of Energy and Public Utilities.
- Security advisory services for the Mauritius Prisons Services.
- Implementation and provision of services for the deployment of a smart-card based electronic identification system for the citizens of Mauritius for the Prime Minister's Office.

## 13 Morocco

- Financial advisory services on strategic development of Casablanca Finance City for the Moroccan Financial Board.

## 14 Mozambique

- Study visit on airport city planning for the Aeroportos de Mozambique.

## 15 Namibia

- Implementation of e-services to facilitate starting a business in Namibia for the Ministry of Industrialisation, Trade and SME Development.

## 16 Nigeria

- Training programmes in urban planning and building code control for the Lagos State Ministry of Physical Planning and Urban Development.

## 17 Republic of Congo

- Master planning advisory services for the Special Economic Zones of Oyo-Ollomobo and Pointe Noire for the National Agency for Infrastructure Projects.
- Advisory services to jointly develop the National Programme of Industry Redeployment in Congo for the Republic of Congo's Ministry of Industrial Development and Private Sector Promotion.

## 18 Rwanda

- Workforce development and public sector capacity building programme for the Human Resources and Institutional Capacity Development Agency of the Republic of Rwanda.
- Advisory services on social security fund reform for the Rwanda Social Security Board.
- Airport advisory services for Rwanda Civil Aviation Airport.
- Master planning advisory services for the entire Nyarugenge District, including Kigali's Central Business Districts.
- Advisory service on Performance Audit and Institutional Reforms for three Ministries and 10 Government Agencies.

## 19 Senegal

- Training programme on Ease of Doing Business for Investment Promotion and Major Projects Agency.

## 20 Seychelles

- Feasibility study of a Single Electronic Window for trade facilitation and tax system.

## 21 Tanzania

- Study visit and training programmes on eGovernment and the use of info-comm technology in the Administration of Justice.
- Urban master planning advisory services for Arusha and Mwanza cities for the Ministry of Lands, Housing and Human Settlements Developments.

## 22 Zanzibar

- Advisory services to the Ministry of Finance on economic positioning.
- Consultancy in developing action plans in tourism development for the Zanzibar Commission for Tourism.
- Advisory on investment framework and strategy for the Zanzibar Social Security Fund.
- Information and Communications Technology masterplan.

## MIDDLE EAST

### 01 Abu Dhabi

- Advisory services on public sector human resource management and development for Abu Dhabi Department of Civil Service.
- Study visit on topics relating to land registration for the Tourism Development and Investment Company.
- Study visit on workforce development, ex-offenders rehabilitation for relevant government agencies.

### 02 Bahrain

- Advisory services for the establishment of the Bahrain International Commercial Court.
- Review of workforce and enterprise development strategies for the Bahrain Labour Fund.
- Advisory services on human resource for Bahrain Civil Service Bureau.
- Advisory services on spatial data infrastructure development strategy and implementation plan for Bahrain Port registration system.
- Advisory services for causes of delays at King Fahd Causeway, with recommendations for immediate and long-term reliefs.

### 03 Iraq

- Joint study visit with the United Nation Development Programme-Iraq office for the Iraqi higher judicial council officials in areas of Information and Communications Technology for the administration of Justice.

### 04 Oman

- Financial advisory services on the strategic development for the Capital Market Authority of the Sultanate of Oman.
- Training programmes on environmental pollution control for the Ministry of Environment & Climate Affairs officers.

### 05 Qatar

- Advisory on restructuring and re-engineering of financial policies, systems and processes for the Qatar Ministry of Finance.

### 06 Saudi Arabia

- Study visit on Technical and Vocational Education Training eco-system and curriculum and entrepreneurship development for Saudi Technical and Vocational Training Corporation and Colleges of Excellence.
- Advisory services for the review and enhancement of national geospatial platform for the Saudi Geospatial Authority.
- Study visit and urban master planning for Saudi Arabia General Investment Authority on the AL AHSAA Economic City.
- Prince Khaled Alfaisal Administrative Leadership Development Programme for university students.

### 07 Sharjah

- Training programmes on public financial management for Sharjah Department of Finance.

## LATIN AMERICA

### 01 Brazil

- Advisory on urban master planning for the State of Minas Gerais.
- Advisory services on performance management for The Consulting Office, Singapore - Minas Gerais Young Mineiros Civil Servants Programme.
- Study visit on civil service excellence, economic development, national planning, workforce development, electronic-government initiatives, and management of public service in Singapore for the Singapore - Young Mineiros Student Exchange Programme.

### 02 Jamaica

- Study visit on Singapore's economic development and consultancy on Economic Positioning and Industry for Jamaica Special Economic Zone Authority.

### 03 Mexico

- Strategic planning workshops for the Ministry of Sustainable Economic Development.
- Study visit to share Singapore's developmental experience with the Bajío Alliance government officials.
- Logistics Hub Study for the State of Guanajuato.
- Advisory and mentorship on strategic planning for the State of Guanajuato.

### 04 Panama

- Training programme on e-Government leadership for the Autoridad Nacional para la Innovación Gubernamental (AIG) Chief Information Officers.

## INTERNATIONAL PARTNERSHIPS

SCE also has a dedicated International Partnerships Team to spearhead partnerships with Inter-Governmental Organisations (IGOs) and their developing member countries to provide a convenient single window access to Singapore expertise. These IGOs include the Asian Development Bank, Commonwealth Secretariat, United Nations Development Programme and World Bank Group.

### Commonwealth Secretariat

- Third Country Training Programme on achieving competitiveness in the service sector for Commonwealth countries.
- Third Country Training Programme on enhancing SME Competitiveness through technology acquisition for Commonwealth countries.

### Islamic Development Bank

#### 01 Djibouti

- Familiarisation trip for the planning, development and implementation of Djibouti's master plan

### Temasek Foundation

#### 01 Africa

- Food Safety and Security Programme

#### 02 Bhutan

- Establishment of Beacon Schools for the Royal Education Council of Bhutan.

#### 03 Cambodia

- Capacity building programme on Waste Management Programme
- Capacity building programme on Urban Management Programme

- Capacity building programme on affordable housing and urban management (building and construction) for the Ministry of Land Management, Urban Planning and Construction.
- Capacity building programme on public administration and Information and Communications technology for the Ministry of Posts and Telecommunications.

#### 04 China

- Capacity building programme on the governance of Public-Private Partnership infrastructure projects for the Kunming Municipal Government in Yunnan Province.

#### 05 India

- Capacity building programme on urban governance management and partnership for the local self-government institutions in Kerala.
- Capacity building programme on sewage wastewater planning and Public-Private Partnership (PPP) transactions, development of PPP framework and tender document for the Coronation Pillar Water Reuse Project for the Delhi Jal Board.
- Capacity building programme on developing capabilities for alternate sources of water through recycle and reuse of treated wastewater in V Valley and water management for the Bangalore Water Supply and Sewerage Board.
- Capacity building programme on urban water management for the Public Health Engineering Department of the Government of Rajasthan.

- Capacity building programme on tourism and hospitality for the Department of Tourism, Government of Rajasthan.
- Capacity building programme on urban and wastewater management for the National Institution for Transforming India.
- Capacity building programme on industrial wastewater recycle and reuse for the Maharashtra Industrial Development Corporation.
- Capacity building programme on urban management multi-modal transport for Pune Municipal Corporation.

#### 06 Indonesia

- Capacity building programme on Sustainable Smart Cities Programme.
- Capacity building programme on Public Administration (Green Economy).
- Capacity building programme on Fire Prevention and Land Restoration in Riau Province.
- Capacity building programme on Future of Food Programme in Asia.
- Capacity building programme on Public Administration (Human Centred Innovation).
- Capacity building programme on Public Administration (E-Commerce Logistics) Programme.
- Capacity building programme on Civil Service Development Programme in South Sulawesi.
- Capacity building programme on Urban Planning Programme for Leaders/Specialists in Makassar.
- Capacity building programme on Public Administration (Public-Private Partnership) Specialists Programme.
- Capacity building programme on Strengthening of Institutional Capabilities for Ministry of Finance.
- Capacity building programme on Public Administration (Urban Regeneration & Sustainable Development) in Jakarta.

- Capacity building programme on the governance of Public-Private Partnership infrastructure projects for the Ministry of Finance.
- Capacity building programme on urban management (water and waste) for the Ministry of Finance.
- Capacity building programme on urban management and urban planning for the Makassar City Government.
- Capacity building programme on civil service development for the Provincial Government of South Sulawesi.
- Capacity building programme on e-commerce logistics for POS Indonesia.

#### 07 Laos

- Capacity building programme on public finance modernisation and governance for the Ministry of Finance.

#### 08 Malaysia

- Capacity building programme on urban transportation (e-mobility), public administration, trade and negotiation for the Ministry of International Trade and Industry.

#### 09 Maldives

- Capacity building programme on the implementation and management of Goods and Services Tax.

#### 10 Mongolia

- Capacity building programme on the implementation of Public-Private Partnership (PPP) transactions.
- Capacity building programme on Public Administration PPP Leaders/Specialists Programme.
- Capacity building programme on Public Administration (Trade & Negotiations) Programme.
- Capacity building programme on Urban Management (Public Housing) Programme.

## 11 Myanmar

- Construction of tube-wells to provide safe and drinkable water in the Kawhmu and Kungyangon townships in Yangon.
- Capacity building programme on urban management for the Ministry of Construction.

## 12 Philippines

- Capacity building programme on the implementation of Public-Private Partnership (PPP) transactions.
- Capacity building programme in PPP framework for Department of Health.

## 13 Rwanda

- Capacity building programme on human capital growth and human resource management for the Rwanda Development Board.

## 14 Sri Lanka

- Capacity building programme on urban planning and governance for the Ministry of Urban Development, Water Supply and Drainage.
- Capacity building programme in digital tourism for the Sri Lanka Tourism Promotion Bureau.
- Capacity building programme on export development for the Export Development Board.
- Public Administration (Trade and Negotiation) Programme.

## 15 Vietnam

- Capacity building programme on transportation planning and management for the City of Danang.
- Capacity building programme on Public-Private Partnership public administration for the Department of Planning and Investment of the People's Committee of Danang.
- Capacity building programme on financial frameworks for infrastructure developments for the Ministry of Finance.

## World Bank Group

### 01 Armedia

- Study visit on public sector modernisation.

### 02 Bangladesh

- Study visit on Ease of Doing Business and One-stop Shop.

### 03 China

- Advisory on the re-packaging of toll road assets for divestment/privatisation for the Chongqing Expressway Group.

### 04 Mexico

- Financial advisory for the showcase of 2 Mexican Public-Private Partnership port projects during the Mexico-Asia Infrastructure Finance Summit.

### 05 Vietnam

- Technical advisory for the development of a Public-Private Partnership agreement for the Dau Giay – Phan Thiet Expressway project.



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